REPORT TO: Mayor and Members
City Council

Your Estimates Committee submits the following recommendations from its meeting held on June 17, 2019:

1. **Capital Assets Potentially Eligible for Disposition, 2019-400**


   B. AND FURTHER:

   i. THAT Staff BE DIRECTED to research other communities with regards to their debt imposed limits as well as their debt ratios and compare what portion the ratios account for in their capital and operating budget including population sizes and overall budget figures.

   ii. THAT Staff also research other communities with regards to their Capital Levy.

   iii. THAT staff BE DIRECTED to determine the portion of 568 Shellard Lane that is needed for trail parking and to reach out to the abutting property owner to offer the purchase of the remaining portion of land in addition to 522 Shellard Lane.

   iv. THAT 0 Gilkison BE DEDICATED for the Social Housing “CASE” home initiative.

   v. THAT staff BE DIRECTED to prepare the land on 0 Peartree Court, being approximately 0.31 acres, for sale.

   vi. THAT the disposition of the land located on Stirton Avenue Stinson Avenue BE REFERRED to Social Housing Staff for further analysis of the feasibility for CASE homes.

   vii. THAT Staff BE DIRECTED to prepare the lands on the south side of Colborne Street, being approximately 1.6 acres, for sale, and, as part of the preparation for this sale, to complete all of the following:

       • undertake an evaluation of the feasibility and advisability of including the lower portion of lands (bisected by Water Street) and a portion of Water Street in the parcel to be sold;

       • prepare a draft RFP for consideration by Council;

       • complete the survey work for the properties utilizing external resources, to be funded from Council Priorities.

   viii. THAT staff BE DIRECTED to prepare 84 Market Street for disposition contingent on all staff vacating the building in 2021.

   ix. THAT staff BE DIRECTED to coordinate the listing of 399 Wayne Gretzky Parkway in conjunction with finding accommodation for existing tourism staff
and that staff REPORT BACK with a detailed analysis of the execution of the sale.

x. THAT staff BE DIRECTED to explore the sale of Greenwood Park and that the portion of the proceeds contribute towards enhancing Conklin and Burnley Park.

xi. THAT staff BE DIRECTED to prepare the land on Lansdowne Park for sale with the condition that there is an available road allowance and that the property is accessible;

xii. THAT staff prepare a report identifying an exchange of the land with the owner located on Lansdowne Park with land on Grand River Avenue.


A. THAT Report No. 2019-374 regarding the Nine-Year Capital Review BE RECEIVED; and

B. THAT Staff BE DIRECTED to include an annual capital levy in the amount of 0.75% as part of the 2020 and future Operating Budgets; and

C. THAT the 2020 Capital Budget and updated 10-Year Capital Plan BE DEVELOPED with the annual Capital Levy amount identified in B.

D. THAT Staff BE DIRECTED to provide a report outlining the following:
   i. Various options to fund capital including: (1) increase in debt, (2) fund projects through sale of assets, (3) project removals
   ii. Determination of which projects would be funded with a 1% increase in debt servicing
   iii. Analysis of incremental debt increases
   iv. Capital budget as presented as tax supported vs. rate supported
   v. Inclusion of debt items that would pay for themselves
   vi. An overview of current debt and costing
   vii. Inclusion of a graph representation of debt analysis

E. AND FURTHER:
   i. THAT all Tourism Centre Capital Projects BE REMOVED from the 10 year capital plan.
   ii. THAT Construction of Project 000837 – New Downtown Parking Facility BE DEFERRED outside of the 10 year capital plan.
   iii. THAT Construction of Project 000914 – New Branch Library BE DEFERRED outside of the 10 year capital plan.
   iv. THAT Project 00842 – Transit Mater Plan Study BE REFERRED to staff in order to provide a report examining the mechanics of the two studies regarding the legislative/statutory requirements and the funding mechanism used to fund the project.
   v. THAT Project 001208 – Powerline Road (Park Rd to Karek Rd) BE ADDED to the 10 year capital plan.
vi. THAT Project 001554 – Parkade Universal Washroom and Space Assessment BE REFERRED to staff in order to provide further information regarding the cost of the project and to explore alternatives regarding staff allocations.

vii. THAT Project 001306 - Kramers Way Extension (Dead End to Planned Westerly Extent) BE REFERRED to staff for a report outlining the status of the project.

viii. THAT Project 000154 - Concrete Crushing Tri Annual Contract BE REFERRED to staff for a report outlining the costs and revenue from the sale of concrete including the tipping fee revenue generated from the original receipt of concrete.

ix. THAT Project 001292 – Earl Haig-Facility Improvements BE REFERRED to staff for a report outlining the value of the building as well as the value of the tax supported portion of the operating costs including a breakdown of past years.


   A. THAT report 2019-311 regarding the 2018 Operating Surplus BE RECEIVED, and

   B. THAT the 2018 Operating Surplus in the amount of $1,634,363 BE TRANSFERRED to the following:

      i. Contingency Reserve - $728,480
      ii. Council Priorities Reserve - $385,028
      iii. Housing Reserve - $520,855

Respectfully submitted,

Councillor Martin, Vice Chair